

# NORTH AMERICAN CAPABILITY STATEMENT

2025



# **OUR EXPERTISE**

WT IS ONE OF THE FASTEST GROWING ADVISORY FIRMS IN NORTH AMERICA. FOUNDED IN AUSTRALIA BACK IN 1949, WT HAS BEEN A FORCE IN NORTH AMERICA SINCE 2010. A TRUSTED ADVISOR TO OWNERS, DEVELOPERS, GOVERNMENT AND PRIVATE SECTOR CLIENTS, WT CURRENTLY MANAGES BILLIONS OF DOLLARS OF ACTIVE MEGA PROJECTS ACROSS NORTH AMERICA. WHEN YOU WORK WITH WT, YOU ARE WORKING WITH THE COLLECTIVE THINKING OF OVER 2,000 OF THE PROFESSION'S LEADING PEOPLE.

**OUR EXPERTISE** covers the building, construction and infrastructure sectors, as well as the management of facilities and the provision of consultancy services. WT provides integrated project services throughout the property / asset lifecycle.

**OUR CLIENTS** can draw on expertise from our cost consulting, project delivery and P3 advisory consultancy services to ensure project goals are realized.

**OUR GOAL** is the achievement of our client's ultimate commercial objectives through optimized cost solutions.



# IF YOU WOULD LIKE TO FIND OUT MORE ABOUT WT...

# PREMIUM CLIENT EXPERTISE

OUR TEAM HAS EXPERTLY ASSISTED THE FOLLOWING ORGANIZATIONS:



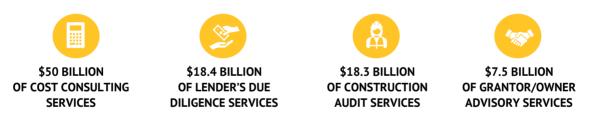
# **OUR RECORD**

WE ARE CONFIDENT THAT WT BRINGS WORLD CLASS ADVISORY TO OUR CLIENTS AND WE LOOK FORWARD TO THE OPPORTUNITY OF PARTNERING WITH YOU TO DELIVER OPTIMUM SOLUTIONS ACROSS YOUR PORTFOLIO.



### SERVICE DIVERSITY

From our established roots as one of the largest Cost Consultancy providers in the Southern Hemisphere, WT continues to grow and expand across North America providing critical and valuable advice that helps shape the built environment.



# SECTOR EXPERTISE

WT'S PORTFOLIO OF WORLD CLASS PROJECTS INCLUDES EXPERIENCE COVERING THE COMMERCIAL SECTOR & SOCIAL INFRASTRUCTURE ENVIRONMENT.



# **OUR FOOTPRINT**



# .....

UNITED STATES Austin, TX Boston, MA Cincinnati, OH Denver, CO Honolulu, HI Los Angeles, CA New York, NY Miami, FL Phoenix, AZ Raleigh, NC Richmond, VA San Francisco, CA Seattle, WA

55

CANADA Toronto, ON Vancouver, BC

MEXICO Mexico City

# **GLOBAL OFFICE LOCATIONS**

ASIA

### **OCEANA**

AUSTRALIA Adelaide Brisbane Cairns Canberra Geelong Gold coast Hobart Melbourne Perth Sydney

NEW ZEALAND Auckland Wellington Christchurch **CHINA** Beijing & Tianjin Shanghai & Hangzhou Guangzhou & Shenzhen Chongqing & Wuhan Suzhou Chengdu

London Manchester HONG KONG **INDONESIA** Jakarta Jogjakarta

.....

ISLANDS

Birmingham

Cambridge

Guernsey

Belfast

Exeter

Leeds

# GERMANY

MACAU MALAYSIA Kuala Lumpur

Bali

Hanoi

SINGAPORE THAILAND Bangkok

Stockholm

Ho Chi Minh City

INDIA UK & EUROPE

Bangalore UK & CHANNEL Chennai Delhi Hyderabad Mumbai Pune

Abu Dhabi

Nottingham Sheffield Southampton Swansea

Stuttgart

ITALY Milan

**SPAIN** Madrid

SWEDEN

VIETNAM

# **MIDDLE EAST**

# **OUR OFFERING**

MANY KNOW US AS 'P3' PEOPLE, BUT WE'RE A LOT MORE THAN THAT.



# **QUALITY & CAPACITY**

We have actively leveraged our expert's decades of combined experience from working on major client portfolios to streamline our processes and maximize efficiencies across capital development programs, master services agreements and indefinite delivery indefinite quantity (IDIQ) commissions.

# COLLABORATION

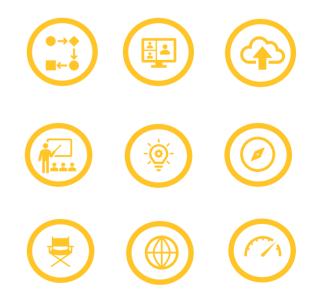
Monthly Client Account Team Sync Meetings Workflow Management Software Cloud Based 24/7 Mobile Communication Technology

### **STANDARDS**

Fully Developed Client Account On-Boarding Account Specific Service Training – PSRs & Key Processes Account Service Delivery Guidance, Documents & Templates

### OVERSIGHT

QA Oversight by National Executive Team One Unified Account Team, Regardless of Location Cost Benchmarking Data & Design Analytics

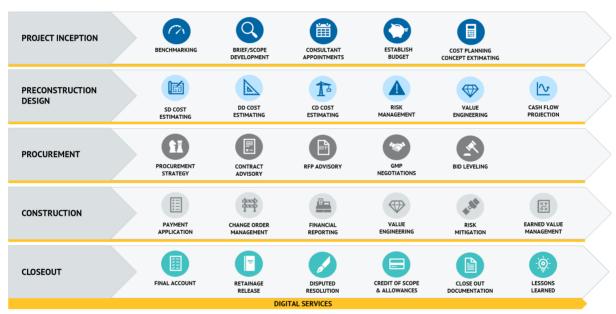


# THE DETAIL

# CONSTRUCTION COST MANAGEMENT IS WHERE THE WT STORY BEGAN OVER 70 YEARS AGO ...

Today, Cost Management remains a core discipline for our business and our team. It doesn't matter the size or scale of the project, or the procurement method, we have the processes and expertise to provide clear, consistent and accurate advice. Active engagement throughout the design process is a hallmark of cost management and cost control, as opposed to merely cost reporting. We maintain an open and continuous dialogue with owners, designers and contractors to identify and monitor cost drivers and identify potential risks before they become real threats to project success.

# OUR COST MANAGEMENT METHODOLOGY AND PROCESSES ARE SCALABLE: AS APPLICABLE TO A MULTI-HUNDRED-DOLLAR NEW TOWER, AS THEY ARE TO A NEW RENOVATION WITHIN A LIVE ASSET.



# COST MANAGEMENT OFFERING BY PHASE



### MANY KNOW US AS 'P3' PEOPLE, BUT WE'RE MUCH MORE THAN THAT.

### **P3 ADVISORY**

We work with conventionally funded capital projects every day of the year. We also work with existing assets and have advised clients on various strategies to support their objectives. Public Private Partnerships (P3) is one approach that can be very effective – or very costly without good advice and guidance. That's where WT comes in.

Focusing on strong client relationships, we've developed our service offering into the more peripheral areas of quantity surveying, assisting clients in achieving the best commercial outcome. Our technical advisory benefits are rewarded with a significant source of repeat business, as clients know they're in safe hands.

WT has successfully supported clients through each phase of the project development lifecycle. From developing the commercial foundations of a robust and bankable bid, through management of construction, operational commencement and even asset disposal, our highly experienced team comprehensively guides clients to their best commercial outcome.

### **OFFERINGS FROM OTHER SERVICE LINES**

We know how to manage the complex upfront process by working with you to distill your vision and turn that into an actionable strategy. We have experience translating a bold vision into tangible development plans that satisfy stakeholders and garner leadership support. Our service offering is summarized in the table below.

PROJECT	PROJECT MANAGEMENT	REAL ESTATE
MANAGEMENT	OFFICE (PMO)	ADVISORY
<ul> <li>Design Review;</li> <li>Project Management;</li> <li>Construction Management;</li> <li>Contract Management;</li> <li>Real Estate Development Strategy;</li> <li>Design Management / Review;</li> <li>Document Management;</li> <li>Project Controls;</li> <li>Schedule Review and Analytics;</li> <li>Stakeholder Management;</li> <li>Permitting, 3rd Party Approvals and Inspections;</li> <li>Schedule Management;</li> <li>Change Order Management;</li> <li>Technical Conflict Management;</li> <li>Communication Management and Website maintenance;</li> <li>Dispute Resolution; and Claims Management</li> </ul>	<ul> <li>Vision and Strategy Creation;</li> <li>PMO Establishment and Governance Analysis;</li> <li>Project Management Controls;</li> <li>Project Management Support;</li> <li>Commercial, Legal &amp; Financial Advisory</li> <li>Engineering &amp; Design Review</li> <li>Collaborative Dialog Meetings;</li> <li>Space Planning Support; and</li> <li>Programming Support</li> </ul>	<ul> <li>Strategic Real Estate Planning</li> <li>Market Fundamental Analysis</li> <li>Pre-entitlement and Due Diligence Services</li> <li>Monetization and Value-Capture Strategies and Implementation</li> <li>Full Procurement Services (RFI, RFQ, RFP)</li> <li>Developer Selection and Negotiations</li> <li>Public/Private Transaction Structuring</li> <li>Development/Economic Incentive Negotiations</li> <li>Community Benefits Agreements/Packages</li> <li>Reuse Strategies</li> <li>Site Development Strategies</li> <li>Downtown/Corridor Strategies</li> <li>Housing/TOD</li> <li>Sustainability Advisory</li> <li>Land Use Planning</li> <li>Tax increment financing districts</li> </ul>

# **OUR EXPERIENCE**

# WE GUIDE CLIENTS THROUGH EACH PHASE OF THE MAJOR ASSET LIFECYCLE THROUGH A "BEST-FOR-PROJECT" APPROACH, LEADERSHIP, AND INSIGHT.

### SPECIALISTS IN EDUCATION

Our Advisory and Education Group's primary role in every commission we do is to be the 'technical translator' with impartial advice for project stakeholders. Our technical background allows us to review, analyze and opine upon all aspects of asset development, including project costs, utilizing quantity surveyors' combined skills and training. We understand how strong bids are put together, how robust assets are built, and how assets need to be managed to achieve their investment return.

We are the conduit that enables owners and other interested stakeholders to define their budget on their terms, not at the mercy of a general contractor. Our experience lets us ask the right questions promptly, mitigating potentially challenging, unplanned costs to keep project delivery on time and within budget. This provides an independent point of reference and due diligence, which significantly aids better decision-making and prudent investment.

From an extensive suite of technical services, we create a bespoke formula of advisory services for each client, tailored to their business, sector, and development project. We achieve this by adopting an agile structure, bringing technical specialists and subject matter experts to each project, and seamlessly combining the continuity of client interface with our management team.

### HIGHER EDUCATION

WT's clients have benefitted from our exposure to various projects in the Education and Research sector, including one of the largest, most complex social infrastructure projects undertaken in the US. This specialist area requires experienced heads who understand the pedagogical and commercial aspirations higher education institutions are working to realize in a globally competitive market.

From specialist research and acute teaching hospitals to student housing, WT has worked with clients to drive value for money, maximize design quality and achieve the best commercial outcome.





# **EDUCATION PORTFOLIOS**

WE HAVE THE CAPABILITY AND EXPERIENCE TO PROVIDE THE SCOPE OF SERVICES REQUIRED. THE FOLLOWING ENGAGEMENTS DEMONSTRATE OUR EXPERIENCE ACROSS A BROAD RANGE OF PROJECTS.



UC SANTA CRUZ STUDENT HOUSING



UTSA INTEGRATED DELIVERY MANAGEMENT CAPITAL PROGRAM



ARIZONA STATE WELLS FARGO ARENA



UC MERCED 2020



UNIVERSITY OF HOUSTON AT



UNIVERSITY OF TEXAS AT SAN ANTONIO SDS + NSCC



**OREGON STATE UNIVERSITY** 



**NEVADA STATE COLLEGE** 



**UNIVERSITY OF TORONTO** 

# **OUR EXPERIENCE**

# WORLD-CLASS EXPERTS DELIVERING OPTIMUM SOLUTIONS ACROSS YOUR PORTFOLIO.

### SPECIALISTS IN SOCIAL INFRASTRUCTURE DEVELOPMENT

Our Advisory and Civic Development Group brings expertise from professionals who understand local government issues and are well-versed in the nuances of traditional public and alternative capital delivery methods. Additionally, our experts understand that the future prosperity of municipalities and their constituencies will be shaped, in part, by leadership's ability to demonstrate that high-quality service can be provided cost-effectively. Our clients partner with WT because of our acutely attuned focus on procurement, implementation and programming choices that can capture the full potential of new development projects that appeal to stakeholders and the private development market. WT has experience representing and advising public agencies and supporting private bid teams on complex social infrastructure developments. With WT, our clients receive the right complement of commercial, financial and technical skills from a group with a deep understanding of various policy implications.

# **CIVIC / JUSTICE FACILITY TYPES**





# **CIVIC PORTFOLIOS**

WE HAVE THE CAPABILITY AND EXPERIENCE TO PROVIDE THE SCOPE OF SERVICES REQUIRED. THE FOLLOWING ENGAGEMENTS DEMONSTRATE OUR EXPERIENCE ACROSS A BROAD RANGE OF PROJECTS.



CLACKAMAS COUNTY



**CITY OF NORTH MIAMI** 



NEW ALOHA STADIUM ENTERTAINMENT DISTRICT



HOWARD COUNTY COURTHOUSE







**TORONTO COURTHOUSE** 



INFRASTRUCTURE ONTARIO



RIVERSIDE COUNTY SHERIFF DEPARTMENT



PORT OF SEATTLE SEATAC AIRPORT

# **OUR EXPERIENCE**

# WORLD-CLASS EXPERTS DELIVERING OPTIMUM SOLUTIONS ACROSS YOUR PORTFOLIO.

### SPECIALISTS IN COMMERCIAL PORTFOLIOS

Our advisory and commercial portfolio group's dexterous consulting services are focused on being a preferred vendor and long-term partner with our clients, with whom we can deliver best-in-class approach to cost management and project management. In the past, consultant services such as cost management have been very deliverable-focused and this has meant that firms drive their performance around metrics like cost of service (fees), estimate accuracy to market bid price and timeliness of turning around an estimate. We believe those metrics are the bare minimum that you should expect as a client. Our estimates must be accurate, but we must also be proactive and deliver our services in line with the needs of the project.

# **COMMERCIAL FACILITY TYPES / FEATURES**





# COMMERCIAL PORTFOLIOS

OVER 315 US COMMERCIAL PROJECTS TOTALING OVER \$6.5B.



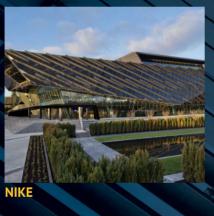


1

MICROSOFT













METLIFE



SHOPIFY



WE KNOW HOW TO MANAGE THE COMPLEX UPFRONT PROCESS BY WORKING WITH YOU TO DISTILL YOUR VISION AND TURN THAT INTO AN ACTIONABLE STRATEGY.









QANTAS



SANOFI



RESMED



BCEI



PRIME



EQUINIX







**RITZ CARLTON** 











LAX







WE HAVE DEMONSTRABLE EXPERIENCE TRANSLATING A BOLD VISION INTO TANGIBLE DEVELOPMENT PLANS THAT SATISFY STAKEHOLDERS AND GARNER LEADERSHIP SUPPORT.

# WT IS AN AWARD-WINNING INTERNATIONAL CONSULTANCY FIRM THAT SUPPORTS CLIENTS ACROSS THE INFRASTRUCTURE INVESTMENT, BUILDING, CONSTRUCTION, AND ASSET MANAGEMENT SECTORS.

WT was founded in Australia back in 1949 and has been a force in North America since 2010. A trusted advisor to Owners, Developers, Government and Private sector clients, WT currently manages billions of dollars of active mega projects across North America.

WT draws on the collective experience, knowledge, and capability of our professional staff in locations across North America and globally to provide our clients with the right advice on all aspects of cost, value, and risk to assist in achieving optimum commercial outcomes.

### AUSTIN

Domenic Gibbs T: +1 323 840 5910 E: domenic.gibbs@wtpartnership.co

BOSTON Triona Heyes T: +1 774 414 8939 E: triona.heyes@wtpartnership.co

CINCINNATI Jake Witt T: +1 206 930 7399 E: jake.witt@wtpartnership.co

### DENVER

Matthew Brown T: +1 303 903 0913 E: matthew.brown@wtpartnership.co

HONOLULU Bridey Best T: +1 808 520 0858 E: bridey.best@wtpartnership.co

HOUSTON Sana Dadabhoy T: +1 832 746 2149 E: sana.dadabhoy@wtpartnership.co LOS ANGELES

Heather Sergeant T: +1 323 961 0234 E: heather.sergeant@wtpartnership.co

MIAMI Antony George T: +1 762 303 9459 E: antony.george@wtpartnership.co

NEW YORK Antony George T: +1 762 303 9459 E: antony.george@wtpartnership.co

# PHOENIX

Matt McCleary T: +1 949 325 4552 E: matt.mccleary@wtpartnership.co

RALEIGH-DURHAM

Jose Davila T: +1 919 396 1944 E: jose.davila@wtpartnership.co

RICHMOND Aaron Campbell T: +1 804 418 9554 E: aaron.campbell@wtpartnership.co

# SAN FRANCISCO

Matthew Brown T: +1 303 903 0913 E: matthew.brown@wtpartnership.co

### SEATTLE

Triona Heyes T: +1 774 414 8939 E: triona.heyes@wtpartnership.co

# TORONTO

Phil Nixon T: +1 416 450 7677 E: philip.nixon@wtpartnership.co

# VANCOUVER

Tim Spiegel T: +1 250 212 0102 E: tim.spiegel@ssaqs.com

# CONNECT WITH OUR GLOBAL NETWORK AT WTPARTNERSHIP.CO

CANADA, CHINA, GERMANY, HONG KONG, INDIA, INDONESIA, ITALY, MACAU, MALAYSIA, MEXICO, NEW ZEALAND, SINGAPORE, SPAIN, SWEDEN, THAILAND, UAE, UNITED KINGDOM, UNITED STATES AND VIETNAM.